













TERM LOANS








CHAPTER – 21 PART 2 ABM MODULE C BY ASHISH SIR


Project Appraisal & Infrastructure Financing

Steps in Project Appraisal

Project appraisal is the evaluation of a proposed project to determine its **viability, feasibility, and sustainability**. This involves three key assessments:







Step	Key Considerations
<p>(a) Appraisal of Managerial Aspects  </p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Who are the promoters & their credentials?  <input checked="" type="checkbox"/> Financial stake of promoters  <input checked="" type="checkbox"/> Ability to bring additional funds during contingencies  <input checked="" type="checkbox"/> Form of business organization (Partnership, Pvt. Ltd., Public Ltd.)  <input checked="" type="checkbox"/> Key management personnel & their experience 
<p>(b) Technical Appraisal </p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Location of the project  <input checked="" type="checkbox"/> Product/ Service being offered  <input checked="" type="checkbox"/> Production process & technology provider  <input checked="" type="checkbox"/> Availability of raw materials & infrastructure 





	<ul style="list-style-type: none"> ✓ Pollution control & waste disposal  ✓ Marketing Arrangements 
(c) Economic Appraisal  	<ul style="list-style-type: none"> ✓ Return on Investment (ROI) - NPV, IRR, Payback Period  ✓ Break-even Analysis – At what point does the project start making profit?  ✓ Sensitivity Analysis – Impact of price fluctuations on viability 




✓ Example:  A new metro rail project in Mumbai needs a detailed appraisal of **technical feasibility, economic viability, and management capabilities** before banks sanction loans.

Infrastructure Project Financing

Infrastructure projects like roads, bridges, railways, power plants, airports, and telecom networks require special financial structuring due to their long-term nature.

Feature	Key Considerations
 Long Gestation Period	Infrastructure projects take years to complete before generating revenue 
 High Debt-Equity Ratio	Heavy borrowing due to huge capital investment required 
 Extended Payback Period	Revenue generation starts after several years of project completion
 Regulatory Risks	Subject to government policies, environmental

	clearances, and legal approvals
 Public-Private Partnerships (PPP)	Many projects are funded through PPP models to share financial risks 
 Special Loan Structures	Infrastructure projects use long-term loans, ECBs, and Bonds for funding 

✓ Example:  **Mumbai Trans-Harbour Link (MTHL) Project** – India's longest sea bridge is funded through a combination of government funding, loans from JICA (Japan), and bank financing.  

RBI Guidelines for Infrastructure Financing

◆ RBI has set special **guidelines** for infrastructure project financing due to **large funding requirements & risks**:

✓ **Infrastructure projects are eligible for long-term financing up to 20-25 years**

✓ **Banks must conduct stress tests & risk assessments** before financing

✓ **Projects must ensure adequate Debt Service Coverage Ratio (DSCR)**

✓ **Lenders prefer projects with government backing or Public-Private Partnership (PPP)**

Key Takeaways

- ✓ Project Appraisal = Evaluation of Managerial, Technical, and Economic Feasibility
- ✓ Economic Appraisal → ROI, Break-even & Sensitivity Analysis
- ✓ Infrastructure Financing = High debt, long payback period, regulatory risks
- ✓ RBI Guidelines ensure risk management & proper loan structuring
- ✚ Proper project appraisal ensures banks finance only viable & profitable projects! 💰 🏢

✚ RBI Guidelines for Infrastructure Project Financing 🏢 📄









✚ Types of Financing by Banks 🏢



RBI has laid out various **financing mechanisms** to support infrastructure projects. These include:

Financing Type	Description
📄 Take-Out Financing	✓ Banks enter agreements with IDFC/other financial institutions for infrastructure funding. ✓ Liquidity support is available from IDFC/ other institutions .
🏢 Inter-Institutional Guarantees	✓ Banks can issue guarantees favoring other lending institutions for infrastructure projects. ✓ The issuing bank must invest at least 5% of the project cost .
📊 Financing Promoter's Equity	✓ Banks can finance acquisition of promoter's equity in infrastructure projects under certain conditions (See below).

Conditions for Financing Promoter's Equity








Banks can provide funding for acquiring shares in existing infrastructure companies, subject to strict conditions:



Condition	Requirement
 Existing Companies Only	Finance only for shares of existing infrastructure companies.
 Voluntary Disinvestment	Acquisition must be due to voluntary disinvestment of foreign/domestic promoters.
 Financial Health	Company should have satisfactory net worth & no loan defaults .
 Loan Cap	Bank finance must not exceed 50% of the total acquisition cost.
 Security	Loan should be secured against company assets, not shares .
 Loan Tenure	Maximum 7 years , but banks can approve longer terms if needed.
 Regulatory Compliance	Adherence to Banking Regulation Act, 1949 , and SEBI guidelines .
 Board Approval	Every loan proposal must be approved by the bank's board .

 Example:  If an Indian infrastructure company (e.g., GMR Infra) wants to acquire shares of an existing power project, banks can finance up to **50% of the acquisition cost**, provided the company meets the above conditions.

 Key Guidelines for Infrastructure Project Appraisal 

Banks must conduct a **thorough risk assessment & financial appraisal** before funding an infrastructure project.

Appraisal Area	Key Considerations
 Due Diligence	Assess financial viability of government-led projects.
 Revenue & Financing Assessment	Clearly define revenue sources & repayment schedules .
 Risk Evaluation	Identify risks like cost overruns, delays, legal issues & assess mitigation strategies .
 Special Purpose Vehicles (SPVs)	Many projects use SPVs – banks must assess their stability & creditworthiness .
 Government Guarantees	State government guarantees do not replace proper credit appraisal.
 Joint Financing & Syndication	Large projects require consortium financing with multiple banks .
 Monitoring & Supervision	Set up specialized committees to track project progress & financial health .

 **Example:**  **Mumbai-Ahmedabad Bullet Train Project** requires multiple banks & financial institutions to **collaborate** for funding. Appraisal includes **cost estimation, feasibility study, and risk mitigation** before approval.





 **Key Takeaways** 


- ✓ Infrastructure Financing = Special Guidelines for Risk Management
- ✓ Banks must follow RBI's structured appraisal & funding norms
- ✓ Government Guarantees ≠ Substitute for Due Diligence
- ✓ SPVs & Consortium Lending are Key in Large-Scale Projects
- ✚ Proper infrastructure financing ensures India's long-term growth while managing banking risks! 🚀 🏢

✚ PRUDENTIAL REQUIREMENTS FOR INFRASTRUCTURE FINANCING 🏢 💰

◆ Prudential Credit Exposure Limits 🏢

To manage risks, RBI has set **prudential credit exposure limits** for **single & group borrowers** in infrastructure financing.

Type of Borrower	Exposure Limit
 Single Borrower	<ul style="list-style-type: none"> ✓ 15% of bank's capital funds. ✓ Additional 5% (total 20%) if funding infrastructure projects.
 Group Borrowers	<ul style="list-style-type: none"> ✓ 25% of the bank's capital funds. ✓ Can be exceeded in exceptional cases with board approval.
 Exceptional Cases	<ul style="list-style-type: none"> ✓ Banks may increase exposure by another 5% with Board approval.
 Disclosure	<ul style="list-style-type: none"> ✓ If limits are exceeded, banks must disclose in the financial statements.

 **Example:** A bank with ₹10,000 crore capital funds can lend:

- ✓ ₹1,500 crore to a **single borrower** (or ₹2,000 crore if it's for infrastructure).
- ✓ ₹2,500 crore to a **borrower group** (higher with board approval).

Risk Weights for Capital Adequacy

- ◆ Banks must comply with **Prudential Guidelines on Capital Adequacy** & assign **risk weights** as per Basel norms.
- ◆ Infrastructure loans have **higher risk weights**, increasing **capital requirements**.


3 Asset-Liability Management (ALM)

Infrastructure loans have **long repayment periods** (10-20 years), creating **liquidity mismatches**.

Banks **must ensure** they have enough long-term deposits to match loan tenures.



 **Example: A 20-year road project loan funded by 5-year deposits creates a mismatch.**

To manage, banks should:

- ✓ Raise **long-term bonds**.
- ✓ Use **Take-Out Financing** (explained below) .

4 Administrative Arrangements

Requirement	Objective
✓ Timely Credit Availability	Infrastructure projects must not be delayed due to funding issues.
✓ Approval Process	Banks must have clear loan approval procedures .
✓ Monitoring Mechanism	Banks should track project progress & ensure funds are used properly.



 **Example:  Metro Rail Projects** require **timely funding** to avoid **cost overruns**.

Banks must monitor **disbursements & implementation timelines**.

TAKE-OUT FINANCING / LIQUIDITY SUPPORT



What is Take-Out Financing?

- ✓ Solution for long-term loan mismatches in infrastructure financing.
- ✓ Banks initially fund the project.
- ✓ IDFC/SBI or other financial institutions "take out" (refinance) the loan after a fixed period (e.g., 5 years).
- ✓ **Benefits:** Reduces liquidity strain Frees up bank capital
- Helps long-term projects.


 **Example:**  A highway project loan (₹5,000 crore, 15 years) may be transferred to IDFC after 5 years, allowing the bank to fund new projects.

Liquidity Support from IDFC/SBI

- ✓ Alternative to Take-Out Financing
- ✓ IDFC commits at sanction to refinance all or part of the loan after an agreed period (e.g., 5 years).
- ✓ Bank keeps credit risk but gains liquidity support.

 **Example:**  SBI funds a ₹10,000 crore power project → IDFC refinances ₹6,000 crore after 5 years → SBI gets fresh liquidity for new loans.

 **Key Takeaways** 

- ✓ Prudential exposure limits regulate single/group borrower risk.
 - ✓ Banks must carefully manage asset-liability mismatches.
 - ✓ Proper monitoring ensures funds are used correctly.
 - ✓ Take-Out Financing & Liquidity Support help manage long-term loans.
-  Efficient infrastructure financing fuels India's economic growth while keeping banks financially stable! 