



# RISK MANAGEMENT CREDIT RATING



## Chapter – 23 MODULE C ABM By Ashish Sir

Banks face various risks while conducting their operations. These risks can be **classified into three major categories:**

Type of Risk	Definition	Examples
<b>Operational Risks</b>	Risks due to human error, fraud, system failure, or external events.	Fraud, cyberattacks, system failure, regulatory non-compliance, natural disasters.
<b>Market Risks</b>	Risks due to fluctuations in market variables like interest rates, foreign exchange rates, or commodity prices.	Rising interest rates affecting loan demand, exchange rate fluctuations reducing international revenue.
<b>Credit Risks</b>	Risks arising from borrowers defaulting on repayment of loans.	Non-performing assets (NPAs), loan defaults, fraudulent borrowing.



**Key Insight:** Among these, **credit risk is the most significant** for banks as it directly impacts profitability and liquidity.

### What is Credit Risk?

Credit risk refers to **the possibility of a borrower failing to repay the principal or interest on a loan** as per agreed terms.



#### Types of Credit Risk:

✓ **Default Risk:** Borrower **fails to pay** principal or interest.

✓ **Downgrade Risk:** Borrower's **credit rating deteriorates**, increasing default probability.

✓ **Concentration Risk:** High exposure to a **single borrower or sector** leads to a potential large-scale loss.

📌 **Example:** In 2008, **Lehman Brothers collapsed** due to subprime mortgage defaults, triggering a global financial crisis.


## Factors Affecting Credit Risk

### External Factors 🌐 (Beyond Bank's Control)


📌 These factors impact borrowers' businesses, reducing their ability to repay loans.

Factor	Description	Example
<b>Economic Fluctuations</b>	Economic slowdown impacts businesses, leading to loan defaults.	2020 COVID-19 pandemic caused massive business closures and loan defaults.
<b>Exchange Rate Risks</b>	A depreciating domestic currency increases repayment burden on foreign currency loans.	A company that took a loan in USD faces repayment difficulties due to a weakening INR.
<b>Government Policies</b>	Changes in interest rates, taxation, or regulations affect borrowers' ability to repay.	RBI's repo rate hikes make borrowing costlier, increasing loan defaults.

<b>Geopolitical Risks</b>	Political instability, wars, or trade restrictions impact global businesses.	Russia-Ukraine war caused disruptions in energy and commodity markets.
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 **Key Insight:** Banks **must continuously monitor global and domestic economic conditions** to assess external risks.

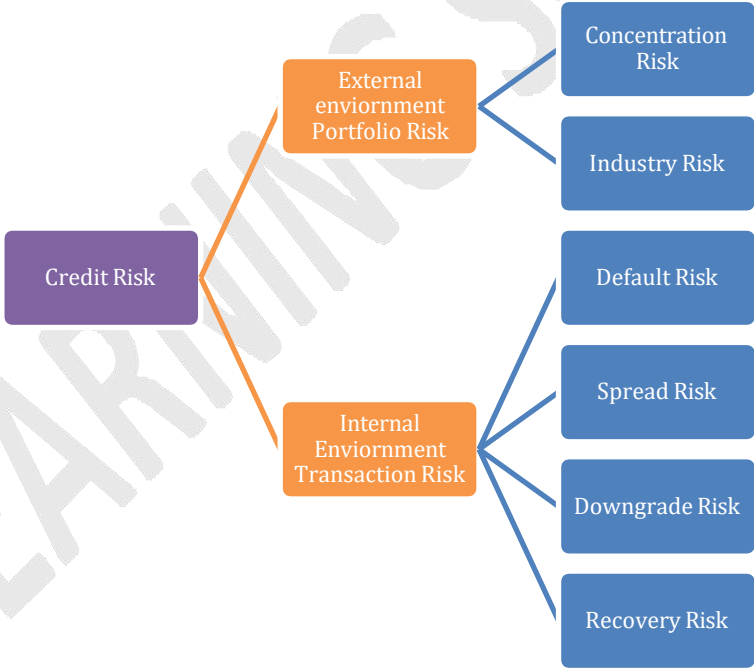
### Internal Factors (Controlled by the Bank)

 These are related to the bank's lending practices, policies, and internal risk management.

Factor	Description	Example
<b>Overexposure to a Sector</b>	Excessive loans to one industry increase risk if the sector faces a downturn.	Indian banks faced <b>high NPAs in real estate loans</b> post-2008 financial crisis.
<b>Faulty Credit Appraisal</b>	Poor due diligence in assessing a borrower's repayment capacity leads to defaults.	Vijay Mallya's <b>Kingfisher Airlines</b> received loans despite weak financials.
<b>Lack of Monitoring</b>	Failure to track loan utilization leads to fund diversion.	Nirav Modi's <b>PNB fraud</b> involved unchecked fraudulent transactions.
<b>Weak Recovery Mechanism</b>	Poor follow-up on overdue loans increases NPAs.	Many MSME loans turn into NPAs due to <b>delayed legal actions</b> .

**Real-Life Examples of Credit Risk Failures** 📺

Case	Description	Key Lesson
<b>Kingfisher Airlines Loan Default</b>	The airline received ₹9,000 crore in loans but failed to repay due to poor financials.	Banks must <b>assess financial health properly</b> before granting large loans.
<b>PNB-Nirav Modi Scam</b>	Fraudulent LoUs (Letters of Undertaking) worth ₹14,000 crore were issued.	Need for <b>strong internal controls &amp; transaction monitoring</b> .
<b>IL&amp;FS Financial Crisis</b>	Infrastructure lender IL&FS defaulted on repayments due to poor risk assessment.	Banks should <b>diversify risks</b> and avoid over-lending to a single sector.



# Credit Risk Mitigation Strategies in Banking

## Steps Taken to Mitigate Credit Risks

The **primary goal of credit risk management is to reduce risks within acceptable limits** while maximizing the **risk-adjusted return** on the bank's credit portfolio.

### A. Macro-Level Risk Mitigation

At the **macro level**, banks **analyze, diversify, and monitor** their total credit portfolio to **avoid concentration risk** and minimize large-scale defaults.

Macro-Level Strategy	Description	Example
<b>Sectoral Diversification</b>	Banks avoid over-lending to a single industry or sector to prevent excessive risk concentration.	RBI restricts banks from <b>exceeding 25% exposure to the real estate sector.</b>
<b>Exposure Norms</b>	Banks fix internal limits on lending to a <b>single borrower/group</b> to prevent undue risks.	A bank limits <b>loans to a single corporate group to ₹500 crore.</b>
<b>Periodic Loan Policy Reviews</b>	Reviewing lending norms, risk assessment models, and market conditions.	RBI suggests annual policy reviews for <b>priority sector lending (PSL).</b>

<b>Loan Restructuring</b>	Rescheduling debt payments for stressed businesses to avoid defaults.	RBI's <b>ECLGS (Emergency Credit Line Guarantee Scheme)</b> for MSMEs during COVID-19.
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## B. Micro-Level Risk Mitigation

At the **micro level**, banks focus on **individual loans, borrower assessments, and risk mitigation tools.**


<b>Micro-Level Strategy</b>	<b>Description</b>	<b>Example</b>
<b>Credit Appraisal Standards</b>	Evaluating borrower financials, business stability, and loan purpose before approval.	Checking <b>financial statements, credit history, and repayment capacity.</b>
<b>Collateral Security &amp; Guarantees</b>	Ensuring loan security via mortgages, personal guarantees, and corporate guarantees.	Property mortgages for <b>home loans</b> , government guarantees for <b>agriculture loans.</b>
<b>Loan Monitoring</b>	Continuous tracking of loan utilization and business performance.	Field inspections for <b>MSME business loans.</b>
<b>Credit Derivatives (CDS)</b>	Banks transfer risk via <b>Credit Default Swaps (CDS)</b> and similar instruments.	Large corporate loans hedged using <b>CDS insurance contracts.</b>

# Credit Ratings in Banking

A **credit rating** evaluates the **default risk of a borrower** and helps banks determine **loan approval, interest rates, and provisioning requirements**.

## A. Objectives of Credit Ratings

- ✓ **Approve or reject** loan proposals.
- ✓ Decide **interest rates** based on risk.
- ✓ Assess the **total credit portfolio** and provisioning needs.

 **Example:** A borrower with a high credit rating (**AAA**) gets a loan at **7% interest**, while a borrower with a lower rating (**BB**) gets a loan at **11% interest** due to higher risk.

## B. Internal vs External Ratings

TYPE	DESCRIPTION	USED FOR
<b>Internal Ratings</b>	Assigned by banks based on <b>internal models</b> and risk parameters.	<b>Retail loans, small business loans, internal risk assessments.</b>
<b>External Ratings</b>	Given by <b>accredited rating agencies</b> based on financial data.	<b>Corporate loans, bonds, regulatory compliance.</b>

## C. RBI-Accredited Credit Rating Agencies

### 📌 Domestic Credit Rating Agencies (CRAs) 📖

- ✓ CRISIL
- ✓ ICRA
- ✓ CARE Ratings
- ✓ India Ratings & Research (Fitch India)
- ✓ Brickwork Ratings
- ✓ Acuite Ratings
- ✓ Infomerics Valuation & Rating

### 📌 International CRAs 🌐

- ✓ Fitch Ratings
- ✓ Moody's Investors Service
- ✓ Standard & Poor's (S&P)

💡 **Example:** A corporate borrower with an **AA** rating by **CRISIL** gets priority loan approvals and lower interest rates.

## Methodology of Credit Rating 🔍

Every bank has its **own rating model** but follows a **common framework**:



## A. Key Credit Rating Factors

Factor	Description	Example
<b>Promoters &amp; Management</b>	Evaluating experience, credibility, and past business performance.	Strong management leads to <b>better repayment discipline.</b>
<b>Financial Strength</b>	Analyzing financial statements, cash flows, and profitability.	A <b>low debt-to-equity ratio</b> signals a <b>healthy business.</b>
<b>Industry Risk</b>	Assessing external risks from the business sector.	<b>Cement sector loans</b> are <b>risky during economic downturns.</b>
<b>Collateral &amp; Guarantees</b>	Evaluating security available to cover loan defaults.	<b>Home loans</b> are <b>safer</b> than <b>unsecured personal loans.</b>



 **Example:** A large IT company with strong management, stable profits, and low debt gets **AAA** rating.


A **small textile firm** in a struggling sector with high debt gets a **BB** rating.

## Periodic Review & Upgradation of Credit Ratings

Since **market conditions, regulations, and financial performance change over time**, credit ratings must be **regularly reviewed.**

## When to Upgrade or Downgrade Credit Ratings?

Scenario	Impact on Credit Rating
 Higher revenue, low debt, stable cash flow	Upgrade rating (e.g., BB → BBB)
 Falling profits, high NPAs, management issues	Downgrade rating (e.g., A → BB)

 **Example:** If a company's revenue grows 25% annually, its rating improves from A to AA.

## Real-Life Cases of Credit Risk & Rating Failures

Case	Description	Lessons Learned
<b>IL&amp;FS Financial Crisis</b>	The company had a <b>high credit rating (AAA)</b> but defaulted on ₹90,000 crore loans.	Rating agencies must assess actual cash flows, not just assets.
<b>Yes Bank Crisis (2020)</b>	Bank gave excessive loans to <b>high-risk borrowers like DHFL &amp; Jet Airways.</b>	<b>Banks must diversify loans across industries.</b>
<b>Lehman Brothers Collapse (2008)</b>	Mortgage-backed securities were rated AAA but turned worthless.	<b>Ratings must be reviewed frequently.</b>

# Credit Derivatives for Risk Management in Banking

## Understanding Credit Derivatives

Credit derivatives are **financial instruments** used to **transfer credit risk** from one party to another **without transferring the underlying asset**.

✓ **Objective:** Hedge against potential losses due to **borrower default**.

✓ **How it Works:** Similar to an **insurance contract**—the risk is covered by a third party **for a premium**.

### Example:

- ◆ A bank gives a ₹100 crore loan to a company.
- ◆ The bank fears **default risk**, so it **buys a Credit Default Swap (CDS)** from another financial institution.
- ◆ If the company **defaults**, the **CDS seller compensates the bank**.
- ◆ If **no default occurs**, the bank **only loses the CDS premium paid**.

## Types of Credit Derivatives

Type	Description	Used for	Example
Credit Default Swaps (CDS)	A contract where the protection buyer pays a premium to the protection seller for coverage against default.	Hedging against <b>corporate bond defaults</b> .	SBI buys <b>CDS on Tata Steel bonds</b> to hedge default risk.

<b>Credit Linked Notes (CLN)</b>	Structured financial product where risk is transferred to investors in return for fixed interest.	<b>Selling risk</b> to investors & raising capital.	HDFC issues <b>CLNs linked to real estate loans.</b>
<b>Collateralized Debt Obligations (CDO)</b>	Pooling loans together and selling them as securities to investors.	Spreading risk across multiple loans.	<b>Housing loan CDOs</b> led to the <b>2008 financial crisis.</b>