

WORKING CAPITAL FINANCE

ABM Module C Chapter 19 By Ashish Sir

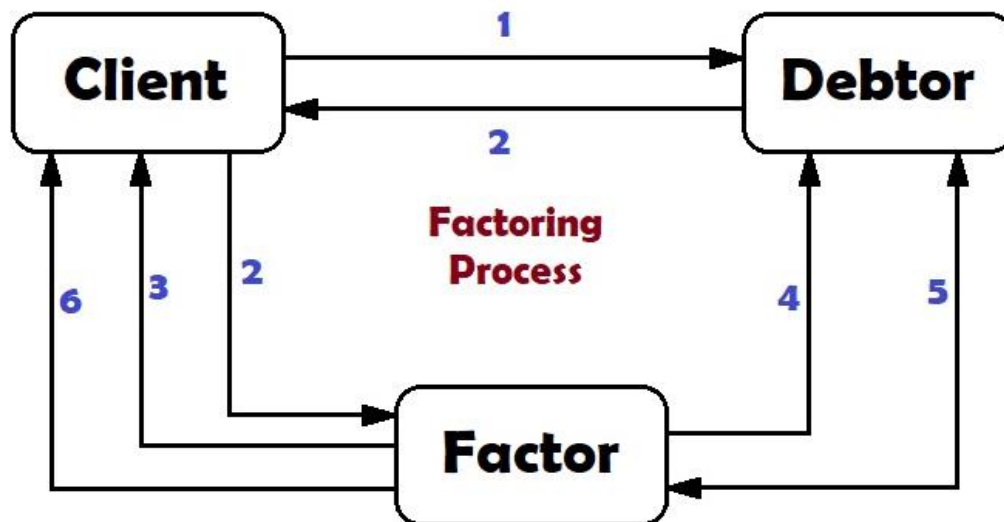
❓ FACTORING (ACCOUNTS RECEIVABLE FINANCING) ❓

❓ What is Factoring? ❓

Factoring, also known as accounts receivable financing or debtor financing, is a method where a company (client) sells its outstanding invoices (receivables) to a financial institution (factor) at a discount to receive immediate cash.

❓ It helps businesses improve cash flow by getting funds upfront instead of waiting for customer payments.

❓ Banks cannot directly provide factoring services, but they can promote subsidiary companies to do so.



❓ Parties Involved in Factoring ❓

Party	Role
Debtor (Buyer)	Purchases goods/services on credit and must pay after the credit period ends.
Client (Seller)	Sells goods/services on credit terms to the debtor.
Factor (Financier)	A financial institution that buys receivables at a discount and collects payments from debtors.

Example:

- **Company A (Client)** sells ₹10 lakh worth of goods to **Company B (Debtor)** on **60-day credit**.
- **Company A** needs cash immediately, so it sells the receivable to a **Factor (NBFC or Financial Institution)** at a discount of 5%.
- The **Factor** pays ₹9.5 lakh upfront to **Company A** and later collects ₹10 lakh from **Company B**.

How Factoring Works?

Step	Process
1 Seller Provides Goods/Services	The Client (Seller) sells goods/services to the Debtor (Buyer) on credit terms .
2 Factor Purchases Receivables	The Client sells invoices (accounts receivable) to the Factor at a discount.
3 Factor Provides Instant Cash	The Factor pays the Client immediately (after deducting a small discount).
4 Factor Collects Payment	The Factor collects full payment from the Debtor when due.

Example:

- An export company ships goods worth ₹50 lakh to an overseas customer.
- Instead of waiting 90 days for payment, the company sells its invoice to a Factoring Institution at a 4% discount.
- The company receives ₹48 lakh immediately, and the Factor collects ₹50 lakh from the buyer after 90 days.

Types of Factoring

Type	Description
Recourse Factoring	The seller bears the risk if the buyer fails to pay.
Non-Recourse Factoring	The Factor bears the risk of non-payment.
Domestic Factoring	Both seller and buyer are in the same country.
International Factoring	The seller and buyer are in different countries.
Invoice Discounting	The Factor gives a loan against receivables instead of buying them.

Example:

- In Recourse Factoring, if the buyer does not pay, the seller must return the amount to the Factor.
- In Non-Recourse Factoring, if the buyer defaults, the Factor bears the loss.

Advantages of Factoring ✓

Advantage	Benefit
Improves Cash Flow	Businesses get immediate funds instead of waiting for payments.
Reduces Credit Risk	In Non-Recourse Factoring , the Factor takes the risk of non-payment .
No Collateral Required	Factoring is secured by receivables , so no additional collateral is needed .
Focus on Business Growth	Businesses can use the funds for expansion instead of waiting for payments.

Example:

- A small business **gets ₹5 lakh in cash immediately** from factoring instead of waiting **3 months for customer payment**.
- The business can **buy raw materials, pay salaries, and expand faster**.

Summary Table

Category	Details
Definition	Selling accounts receivables (invoices) at a discount for instant cash .
Parties Involved	Debtor (Buyer), Client (Seller), Factor (Financial Institution) .
Key Feature	Immediate liquidity without waiting for customer payments.
Types	Recourse, Non-Recourse, Domestic, International, Invoice Discounting .
Risk Management	In Non-Recourse Factoring , Factor bears non-payment risk .
Calculation Example	₹20 lakh invoice at 6% discount → Seller gets ₹18.8 lakh, Factor earns ₹1.2 lakh .

Conclusion

Factoring helps businesses get quick funds without taking loans.

Reduces credit risk in Non-Recourse Factoring.

- ☒ Useful for exporters and companies with long payment cycles.
- ☒ Banks cannot directly do Factoring, but they can set up subsidiaries to manage Factoring services.

☒ FORFAITING (EXPORT RECEIVABLE FINANCING) ☒☒

☒ What is Forfaiting? ☒

Forfaiting is a financing method where an exporter sells their medium- and long-term receivables (export bills) to a financial institution (forfeiter) at a discount on a non-recourse basis.

☒ Key Features:

- ☒ Exporter receives 100% upfront payment from the forfeiter.
- ☒ No risk for the exporter—if the importer defaults, the forfeiter bears the loss.
- ☒ Used for medium & long-term trade receivables (beyond 6 months).
- ☒ No collateral or guarantees required from the exporter.

☒ Example:

- Company A (Indian Exporter) sells ₹10 crore worth of machinery to Company B (Foreign Importer) with a 3-year credit period.
- Instead of waiting 3 years for payment, Company A sells the receivable to a forfeiter at a discount of 6%.

- Company A gets ₹9.4 crore immediately, and the forfaiter collects ₹10 crore over 3 years from the importer.

How Forfaiting Works?

Step	Process
1 Exporter Sells Goods	The exporter (seller) sells goods/services on credit terms to the importer.
2 Exporter Sells Receivable to Forfaiter	The exporter sells the receivable (bill of exchange/promissory note) to a forfaiter at a discount.
3 Forfaiter Provides Instant Cash	The forfaiter pays the exporter upfront (after deducting a discount).
4 Forfaiter Collects Payment from Importer	The forfaiter collects full payment from the importer over time.

Example:

- An Indian automobile manufacturer exports cars worth ₹50 crore to a foreign dealer with a 5-year credit term.
- Instead of waiting 5 years, the manufacturer sells the receivable to a forfaiter at a 7% discount.
- The manufacturer receives ₹46.5 crore immediately, and the forfaiter collects ₹50 crore from the importer over 5 years.

Forfaiting vs Factoring

Feature	Forfaiting	Factoring

Purpose ?	Export Financing	Domestic & Export Receivables Financing
Type of Credit ?	Medium & Long-Term (More than 6 months)	Short-Term (Less than 6 months)
Risk Bearing ?	Non-Recourse (Forfaiter bears risk)	Recourse or Non-Recourse (depends on agreement)
Receivable Type ?	Based on Bills of Exchange / Promissory Notes	Based on Invoices & Account Receivables
Security Required ?	No collateral needed	May require guarantees
Who Uses It? ?	Exporters with long credit periods	Companies needing short-term liquidity

? Key Difference:

? **Forfaiting** is for **Exporters**, while **Factoring** is for both domestic and export businesses.

? **Forfaiting** provides **100% finance upfront**, while **Factoring** may have a partial advance.

? Advantages of Forfaiting ✓

? Advantage	? Benefit
100% Finance ?	Exporters get full payment immediately without waiting for the credit period.
No Risk for Exporter ?	If the importer defaults , the forfaiter bears the loss (non-recourse basis).

No Collateral Needed ?	Exporters don't need to provide any additional security.
Boosts Exports ?	Encourages exporters to offer competitive credit terms without liquidity issues.

? **Example:** An electronics exporter in India can offer a 2-year credit term to international buyers without worrying about delayed payments.

? TERM LOANS ??

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? What are Term Loans?

✓ **Purpose:** Used for acquiring fixed assets like:

? Land & Building ?

? Plant & Machinery ?

? Infrastructure Projects ?

? Education Loans ?

? Personal Loans & Consumption Loans ?

✓ **Repayment:** Fixed schedule (e.g., monthly/quarterly EMIs)

✓ **Loan Duration:** Long-term (3–15 years)

✓ **Key Financial Indicator:** Debt Service Coverage Ratio (DSCR) – to check repayment capacity

📌 What is a Working Capital Loan?

✓ **Purpose:** Used for **short-term business needs**, such as:

📌 Buying raw materials 📌

📌 Paying wages/salaries 📌📌

📌 Covering operational expenses 📌

✓ **Repayment:** Normally **1 year**, but **payable on demand**

✓ **Loan Duration:** **Short-term (up to 1 year, renewable)**

✓ **Key Financial Indicator:** **Liquidity Ratios** – to assess short-term financial health

📌 Working Capital Term Loan (WCTL) – A Special Case 📌

📌 In **exceptional cases**, banks sanction **term loans for current assets** – called **Working Capital Term Loan (WCTL)**.

📌 Typically used **when a borrower's working capital needs are high and require long-term funding.**

✓ **Example:** A textile manufacturer in **Tirupur** needs funds for **purchasing cotton in bulk for the entire year**. Instead of short-term working capital, the bank provides a **3-year WCTL** with structured repayments.

Key Differences: Term Loan vs. Working Capital Loan

Criteria	Term Loan	Working Capital Loan
Purpose	Fixed Asset Purchase	Day-to-Day Operations
Duration	Long-term (3–15 years)	Short-term (≤ 1 year)
Repayment	EMIs (Monthly/Quarterly)	Payable on demand
Key Financial Check	Debt Service Coverage Ratio (DSCR)	Liquidity Ratios
Example	Buying a factory or machinery	Buying raw materials for production

Repayment Schedule – No One-Size-Fits-All Approach

- ✓ Repayment terms depend on the borrower’s cash surplus.
- ✓ Each loan is structured based on expected future cash flows.

✓ **Example:** A startup IT company in Bangalore gets a term loan of ₹50 lakhs for setting up an office. The bank customizes the repayment schedule based on the company’s expected revenues from software projects.

Deferred Payment Guarantees (DPGs) & Project vs. Term Loan Appraisal

What are Deferred Payment Guarantees (DPGs)?

✓ **Definition:** When a **buyer of fixed assets** does not pay the supplier immediately but follows a **repayment schedule**, and the **bank guarantees this repayment**, it is called a **Deferred Payment Guarantee (DPG)**.

✓ **Nature: Non-Fund Based Finance** – The bank does not provide funds initially but **guarantees** repayment.

✓ **Example:** A farmer in Punjab buys a tractor worth ₹10 lakh but agrees to pay in 5 yearly installments. The bank guarantees the repayment to the supplier (tractor company).

✓ **What happens if the buyer defaults?**

If the **buyer fails** to pay the supplier, the **bank must pay** on their behalf. At this point, the bank's exposure becomes **fund-based** (like a loan).

✓ **Key Risks:**

- Similar to **term loan risk**
- If the borrower defaults, the **bank incurs a liability**
- Same **appraisal criteria** as term loans

☒ **Difference Between Project Appraisal & Term Loan Appraisal**

Aspect	Project Finance Appraisal	Term Loan Appraisal
Scope	Evaluates entire financial needs of the enterprise (incl. working capital)	Evaluates only a specific loan (e.g., for buying a machine)

Focus	Long-term feasibility of the entire business/project	Viability of repaying the loan ?
Considerations	IRR, ROI, Techno-Economic Feasibility , Managerial Competence, Risk Analysis ?	Projected Cash Flow & DSCR for next 2–3 years
Example	Financing a new solar power plant ??	Financing a new truck for a transport company ?
Use Case	Large-scale projects (Infrastructure, Manufacturing, Startups)	Small business expansions , loans for individuals (Housing, Education, Vehicle) ???

✓ **Example:** ? A company building a new highway project will need a detailed project appraisal.

? A transport business buying 2 trucks will only need **term loan appraisal** (simple DSCR check).

? **Key Takeaways** ?

? **DPGs → Non-Fund Based Finance**, but can become fund-based if borrower defaults.

? **Same risk & appraisal criteria as term loans** ?

? **Project Finance Appraisal → Full business viability analysis** ?

? **Term Loan Appraisal → Simple cash flow analysis (DSCR check)** ?

? **Choose project finance for large investments, term loans for specific purchases**

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✦ Understanding these concepts helps businesses & individuals
secure the right financing! 💰 🏢

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