







# CREDIT DELIVERY





## 4.2 TYPES OF CREDIT FACILITIES

✓ Banks provide different types of credit facilities based on borrower requirements.

✓ These facilities are classified as basic types & variations.

### Categories of Credit Facilities

 Basic Type	 Variations
 Cash Credits (CC)	Lines of Credit
 Overdrafts (OD)	Bill Finance
 Demand Loans	Working Capital Demand Loans (WC DL)
 Term Loans	Working Capital Term Loans (WCTL), Deferred Payment Guarantees (DPG)

 Basic Type	 Variations
 Letter of Credit (LC)	Standby Letter of Credit (SBLC)
 Bank Guarantees (BG)	Commercial Papers (CP)

 Key Point:

- Cash Credit (CC) & Overdraft (OD) provide flexible working capital financing.
- Demand Loans & Term Loans are structured with fixed repayment schedules.
- LCs & BGs are non-fund-based credit facilities (guarantees rather than cash loans).

### **4.2.1 LOAN SYSTEM FOR DELIVERY OF BANK CREDIT**

- To ensure **better credit discipline for big borrowers**, the Reserve Bank of India (RBI) has set a rule for companies that take large working capital loans from banks.
- This rule applies to businesses that have a total **fund-based working capital limit** of **Rs. 150 crore or more**.
- According to this rule, at least **60% of the total working capital limit** must be taken as a **loan component** (Working Capital Loan). This means:
  - If a company has a sanctioned working capital limit of Rs. 150 crore, at least **Rs. 90 crore (60%)** must be in the form of a loan.
  - The remaining **40%** can be taken as a **cash credit facility**, which allows more flexible withdrawals.

#### **Key RBI Guidelines:**

- **Minimum Loan Component:** At least **60% of the sanctioned fund-based working capital limit** must be in the form of a **term loan**.

- Remaining 40% can be Cash Credit (CC) limits to meet fluctuating working capital needs.
- Banks' investment in Commercial Papers (CPs) issued by the borrower counts toward the loan component.
- Exclusions:
  - Export credit limits (pre-shipment & post-shipment).
  - Bills finance for domestic sales.

#### Objective of Loan Component System:

- Ensure borrowers utilize funds prudently.
- Reduce over-dependence on cash-credit facilities.
- Enhance financial discipline in working capital management.

### 4.2.2 GUIDELINES ON ENHANCING CREDIT SUPPLY FOR LARGE BORROWERS THROUGH MARKET MECHANISM

#### RBI Guidelines for Large Borrowers

✓ To reduce over-reliance on bank credit, RBI has introduced the **Normally Permitted Lending Limit (NPLL)** for large IIBF certifications with **Learning Sessions**. <https://iibf.info/app>

borrowers.

✓ Encourages large corporate borrowers to raise funds through market instruments (bonds, debentures, etc.) instead of relying solely on banks.

📌 **Key Definition:**

- **Specified Borrower:** A borrower with total fund-based credit limits of ₹10,000 crore+ from the banking system (Commercial Banks, RRBs, Co-operative Banks, & Indian banks abroad).

📌 **NPLL Requirement:**

- In the financial year (FY) after becoming a "Specified Borrower", only 50% of incremental borrowing can be from banks.
- Remaining 50% must be raised through market instruments like:
  - Bonds
  - Debentures
  - Redeemable Preference Shares
  - Non-credit liabilities (except equity)

💡 Example:

- XYZ Ltd. had an ASCL of ₹10,500 crore in FY 2024.
- In FY 2025, it plans to borrow an additional ₹2,000 crore.
- Only ₹1,000 crore (50%) can be taken as bank loans, the remaining ₹1,000 crore must come from bonds or other instruments.

📌 **Penalty for Exceeding NPLL** 🚫

✓ If banks lend beyond the prescribed NPLL limit, they face additional regulatory charges:

📄 Risk Factor	📄 Additional Regulatory Requirement
📄 Higher Risk Weight 🚫	0.75% additional risk weight on the excess lending
📄 Additional Provision Requirement 💰	3% additional provisioning on the excess lending

 **Impact on Banks:**





- Increased capital allocation for high-exposure lending.
- Discourages excessive dependence on bank loans for large borrowers.




 **4.3 MODES OF CREDIT DELIVERY IN BANKING** 

 **Types of Banking Credit Arrangements**

✓ Banks deliver credit through different arrangements based on the borrower's needs & risk assessment.

✓ There are four major credit delivery mechanisms:

 Mode of Credit Delivery	 Description	 Key Features
 <b>Sole Banking</b>	Single bank meets all credit needs	Best for small & medium borrowers

 Mode of Credit Delivery	 Description	 Key Features
<b>2 Multiple Banking</b>	Borrower independently takes loans from multiple banks	No contractual relationship between banks
<b>3 Consortium Lending</b>	Group of banks collectively finance a large credit requirement	Common appraisal & shared risk
<b>4 Joint Lending Arrangement (JLA)</b>	Multiple banks lend together, especially for ₹150 crore+ loans	Common terms, pricing, & lead bank coordination



 **(a) Sole Banking Arrangement** 

✓ Only one bank provides the entire credit requirement of a borrower.

✓ Usually for small & medium businesses with good credit ratings.

✓ Bank exposure is limited based on RBI's Large Exposure Framework.

 **Pros & Cons:**

✓ Advantages	✗ Disadvantages
Simpler & faster approvals	Bank faces higher risk (no shared risk)
Lower documentation & compliance	Limited credit availability due to exposure limits

## (b) Multiple Banking System

- ✓ Borrower takes loans from multiple banks separately.
- ✓ No contractual relationship between banks.
- ✓ Each bank assesses the borrower independently.

### Key Features:

- Borrower **negotiates terms separately** with each bank.
- **No shared security** – each bank holds its own collateral.
- **Banks have no obligation to share borrower information** (leading to fraud risks).

### RBI Guidelines (Sept 19, 2008):

- Borrowers must **declare all existing credit facilities at the time of fresh loan applications.**
- Banks **must exchange borrower information quarterly** to prevent fraud.
- A **Due Diligence Report** from a professional (preferably a **Company Secretary**) must be obtained.

### Pros & Cons:

✓ Advantages	✗ Disadvantages
More funding options for borrower	High fraud risk (no shared tracking)
Flexible loan terms from different banks	Higher documentation requirements

📌 **(c) Consortium Lending** 🏢 🔄 🏢

- ✓ A group of banks jointly finance a large borrower.
- ✓ One bank acts as the "Lead Bank" & coordinates loan disbursement, monitoring, & recovery.
- ✓ Common terms, conditions, & shared risk among banks.



📌 **Key Features:**

- Better risk distribution among banks.
- Common appraisal & monitoring mechanism.
- Lead Bank manages documentation, inspections & loan approvals.
- Joint security arrangement (all banks share collateral).

 **RBI Guidelines on Consortium Lending:**

- Asset classification should be based on individual bank records of recovery.
- If lead bank fails to distribute recovery proceeds to members, the loan can be classified as NPA for others.

 **Pros & Cons:**

 <b>Advantages</b>	 <b>Disadvantages</b>
Shared risk among banks	Decision-making is slow (multiple banks involved)
Standardized loan terms & documentation	Lead bank has no extra authority over members

 **(d) Joint Lending Arrangement (JLA)**   



- ✓ **Mandatory for large credit limits (₹150 crore+), involving multiple public sector banks.**

- ✓ **Minimum participation: ₹100 crore per bank (for loans of ₹1,000 crore+).**
- ✓ **Common loan terms & pricing across all member banks.**

 **Key Features:**

- **One Lead Bank** coordinates & monitors the loan.
- **Uniform terms & conditions** across all banks.
- **No bank can unilaterally change margin or waive penal interest.**
- **Mandatory for public sector banks when lending ₹150 crore+ to a single borrower.**

 **Pros & Cons:**

 <b>Advantages</b>	 <b>Disadvantages</b>
<b>Ensures disciplined credit monitoring</b>	<b>Borrower cannot negotiate different terms with different banks</b>

✔ Advantages	✘ Disadvantages
Faster decision-making vs. consortium lending	Minimum bank participation rules make it less flexible



### 4.3.1 RBI Guidelines on Opening of Cash Credit/Overdraft

#### Facilities

 RBI Guidelines for Opening CC/OD Accounts

✔ RBI regulates how banks open & manage Cash Credit (CC) & Overdraft (OD) facilities to ensure financial discipline.

✔ Rules depend on the total exposure of the banking system to a borrower.

 Case 1: When Borrower's Total Bank Credit Exposure is Less than ₹5 Crore 

- No restrictions on opening CC/OD facilities.

- Bank must obtain an undertaking from the borrower that they will inform the bank if their credit exposure crosses ₹5 crore.

📌 Case 2: When Borrower's Total Bank Credit Exposure is ₹5 Crore or More 💰💰

- Different rules apply based on the bank's share in the borrower's total credit.

Bank's Share in Total Exposure	RBI Guidelines for CC/OD Facility
Bank has 10% or more share	✔ Can provide CC/OD freely, no restrictions.
No bank has 10%+ exposure	✔ Bank with the highest exposure among CC/OD providing banks can offer CC/OD freely.

Bank's Share in Total Exposure	RBI Guidelines for CC/OD Facility
Bank has less than 10% exposure	✗ Debits from CC/OD can only go to CC/OD account with a bank having 10%+ exposure.

📌 **Other Conditions:**

- ✓ Credit balances in such CC/OD accounts cannot be used for repaying other loans, margin, or collateral.
- ✓ Banks can charge interest & fees before transferring funds to the borrower's main CC/OD account.
- ✓ Banks with less than 10% exposure can provide alternative loans like Working Capital Demand Loans (WC DL) or Working Capital Term Loans (WCTL).



### 4.3.2 Syndication Lending (Large Loan Financing)

✓ Syndication is a method used to finance large projects or corporate acquisitions where a single bank cannot provide the entire loan.

✓ A group of banks (syndicate) collectively provide funds under a common loan agreement.

✓ One bank acts as a "Lead Manager" to coordinate the loan.

#### Key Features:







- Used for large corporate loans, infrastructure projects, & international finance.
- Helps spread risk among multiple lenders.
- Borrowers get better pricing & flexibility.
- Lead Manager negotiates loan terms & ensures all lenders agree on documentation.




#### Down-Selling:

- Lead bank may later sell part of its loan to other banks (reducing its exposure).

- Usually, down-selling is restricted until the project is fully implemented.

## Types of Syndicated Loans

 Syndication Type	 Description	 Key Features
<b> Best Effort Syndication</b>	Lead Bank tries to arrange the loan but does not guarantee full amount.	Common in the <b>USA</b> , loan size may be reduced if demand is low.
<b> Club Deal</b>	Small group of banks jointly provide a loan without a Lead Bank.	All banks share equal rights & fees.
<b> Firm Commitment / Underwritten Deal</b>	Lead Bank guarantees full loan amount & absorbs shortfall if lenders don't subscribe.	Common in <b>Europe</b> , higher fees due to risk.

 <b>Syndication Type</b>	 <b>Description</b>	 <b>Key Features</b>
<b>Domestic vs. International Syndication</b>	<b>Domestic Loan:</b> Borrower & lenders are from the same country. <b>International Loan:</b> Loan currency differs from the borrower's country.	<b>Used in cross-border financing &amp; large infrastructure projects.</b>

### **Parties in a Syndicated Loan**

- ✓ **Borrower** – Company or government seeking the loan.
- ✓ **Arranger/Syndicator** – Bank responsible for arranging the loan.
- ✓ **Lead Manager** – Main bank handling documentation & negotiations.
- ✓ **Participating Banks** – Lenders providing funds under the syndicate.
- ✓ **Agent Bank / Facility Manager** – Manages loan

disbursements & repayments.

✓ **Guarantor** – Provides additional credit support if needed.

## 📖 4.4 CREDIT THRUST & PRIORITIES 📌

### 📌 4.4.1 Credit Thrust Areas 🚀

✓ Credit Thrust Areas refer to **specific sectors or industries** that **banks and financial institutions** prioritize for lending to promote economic growth, social development, or financial inclusion.

✓ **Banks are required to lend to Priority Sector Lending (PSL)** as per RBI guidelines.

✓ This ensures that vital sectors of the economy receive adequate credit flow.

✈ Priority Sector Lending (PSL) Targets (as % of Adjusted Net Bank Credit (ANBC) or Credit Equivalent of Off-Balance Sheet Exposures (CEOBE), whichever is higher):

### PRIORITY SECTOR LENDING NORMS

<b>Domestic commercial banks</b> (excl. RRBs & SFBs) & foreign banks with 20 branches and above	
<b>Total Priority Sector</b>	40 per cent of ANBC or CEOBE whichever is higher
<b>Agriculture</b>	18 per cent ANBC or CEOBE, whichever is higher; out of which a target of 10 per cent is prescribed for Small and Marginal Farmers (SMFs)
<b>Micro Enterprises</b>	7.5 per cent of ANBC or CEOBE, whichever is higher
<b>Advances to Weaker Sections</b>	12 per cent of ANBC or CEOBE, whichever is higher
<b>Foreign banks with less than 20 branches</b>	

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<b>Total Priority Sector</b>	40 per cent of per cent of ANBC or CEOBE whichever is higher; out of which up to 32 higher; However, per cent can be in the form of lending to exports and not less than 8 per cent can be to any other priority sector
<b>Agriculture</b>	Not applicable
<b>Micro Enterprises</b>	Not applicable
<b>Advances to Weaker Sections</b>	Not applicable




<b>Regional Rural Banks</b>	
<b>Total Priority Sector</b>	75 percent of ANBC or CEOBE whichever is higher.
<b>Agriculture</b>	18 per cent of ANBC or CEOBE, whichever is higher; out of which a target of <b>10 percent is prescribed for SMFs</b>
<b>Micro Enterprises</b>	7.5 per cent of ANBC or CEOBE, whichever is higher

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<b>Advances to Weaker Sections</b>	12 per cent of ANBC or CEOBE, whichever is higher
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<b>Small Finance Banks</b>	
<b>Total Priority Sector</b>	75 percent of ANBC or CEOBE whichever is higher.
<b>Agriculture</b>	18 percent of ANBC or CEOBE whichever is higher, out of which a target of 10 percent is prescribed for SMFs
<b>Micro Enterprises</b>	7.5 per cent of ANBC or CEOBE, whichever is higher
<b>Advances to Weaker Sections</b>	12 per cent of ANBC or CEOBE, whichever is higher

 **Other Priority Sector Areas:**

- ✓ **Export Credit** 
- ✓ **Housing Loans**  (Target fixed by RBI)
- ✓ **Education Loans** 

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- ✓ Government-sponsored schemes (KVIC, SIDBI, etc.) 
- ✓ Kisan Credit Cards (KCC)  – Encouraged for faster loan disbursement.
- ✓ Area-based lending schemes  – To support agriculture & allied activities.

#### ◆ 4.4.2 Credit Priorities

- ✓ Banks prioritize credit based on two key factors:

1. Credit Quality (Risk Rating)

2. Loan Pricing (Interest Rate & Profitability Potential)

 Example:

- AAA-rated loans = Low Risk, Low Interest Rate (Low Profit Margin).
- Lower-rated loans = Higher Risk, Higher Interest Rate (Higher Profit).

 Credit Portfolio Strategy:



- ✓ Mix of different credit risk levels to balance profit & risk.
- ✓ Strict internal policies (hurdle ratings) to filter loan applicants.
- ✓ Lower-rated borrowers may be approved only for secured loans (e.g., Gold Loans, Financial Securities).

#### ◆ 4.4.3 Tenure of Credit

- ✓ Banks primarily deal in short-to-medium-term loans.
- ✓ Longer-tenure loans carry higher risks (e.g., market fluctuations, inflation, credit risk).
- ✓ Asset Liability Committee (ALCO) monitors the term exposure of banks.

#### Typical Loan Tenures:

Loan Type	Typical Tenure
Short-term Loans	3 months - 3 years

Loan Type	Typical Tenure
<b>Medium-term Loans</b>	3 years - 7 years
<b>Long-term Loans</b>	7 years - 15 years (Mostly for Infrastructure Loans)

 **Key Considerations for Loan Tenure:**

- ✓ Longer loans = Higher uncertainty & risk.
- ✓ Commercial banks focus on short-term loans.
- ✓ Infrastructure loans (long tenure) require special risk assessment.
- ✓ Term loan exposure limits are set in the bank's Credit Policy.

## 4.5 CREDIT ACQUISITIONS & REGULATORY RESTRICTIONS

### 4.5 CREDIT ACQUISITIONS

✓ Credit acquisition refers to the process of acquiring loan assets (borrowers) by a bank.






✓ This can happen in two ways:

Primary Acquisitions (Organic Growth) 

Secondary Acquisitions (Inorganic Growth) 

### 4.5.1 Primary Acquisitions (Organic Growth)

✓ New customer onboarding & loan disbursement through:

- Sole banking arrangements 
- Consortium lending 
- Multiple banking arrangements  
- Loan syndication 

### 4.5.2 Secondary Acquisitions (Inorganic Growth)

✓ This involves acquiring existing loan accounts from other banks.

✓ This is common when customers switch banks for better terms.

#### RBI Guidelines on Loan Takeover

✓ Banks must have a Board-approved policy for loan takeovers.

✓ Policy should include:

- Types of accounts that can be taken over
- Approval authority levels
- Monitoring mechanism
- Staff accountability (for quick mortality cases)
- Periodic review by Board/Top Management

✓ Before taking over an account, the new bank (transferee bank) must obtain:

- Credit information from the old bank (transferor bank).

- Irregularity reports in the borrower's account.

#### 4.5.2.1 RBI's Master Direction on Loan Transfers (2021)



✓ RBI issued a new framework for loan transfers on September 24, 2021.

✓ Key points:

- Banks must have a Board-approved policy for loan transfers.
- Clear due diligence & valuation guidelines required.
- Strong IT systems must be in place for loan tracking.
- Independent risk management team must oversee acquisitions.
- Board-level oversight on all loan transfer decisions.

#### 4.6 STATUTORY & REGULATORY RESTRICTIONS

✓ Banks must comply with RBI & other regulatory restrictions when granting loans.

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✓ A few key restrictions include:

📌 **1. Lending Limits on a Single Borrower & Group Borrowers:**

- Single borrower exposure limit = 20% of bank's Tier 1 capital.
- Group borrower exposure limit = 25% of bank's Tier 1 capital.

📌 **2. Loans to Directors & Relatives Prohibited:**

- Banks cannot lend to their own directors & relatives.

📌 **3. Restriction on Loans Against Bank Shares:**

- Banks cannot give loans against their own shares.

📌 **4. Priority Sector Lending (PSL) Requirements:**

- Banks must lend a certain % of loans to Agriculture, MSMEs, Weaker Sections.

📌 **5. Statutory Liquidity Ratio (SLR) & Cash Reserve Ratio (CRR):**

- Banks must maintain a portion of their deposits in liquid assets (SLR) & cash reserves (CRR).